

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 8-K

CURRENT REPORT  
Pursuant to Section 13 or 15(d)  
of the Securities Exchange Act of 1934

Date of Report: March 19, 2019  
(Date of earliest event reported)

**Turtle Beach Corporation**

(Exact name of registrant as specified in its charter)

**Nevada**  
(State or other jurisdiction of  
incorporation or organization)

**001-35465**  
(Commission File  
Number)

**27-2767540**  
(I.R.S. Employer  
Identification Number)

**11011 Via Frontera, Suite A/B**  
**San Diego, California 92127**  
(Address of principal executive offices)

**(858) 800-3718**  
(Registrant's telephone number, including area code)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging Growth Company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

**Footnote 7.01. Regulation FD Disclosure***Investor Presentation*

Certain information concerning our business and financial results can be currently accessed on our website, <http://corp.turtlebeach.com/investor-relations> under the heading “Investor Presentations.” Representatives of the Company expect to use this presentation, in whole or in part, and possibly with modifications, periodically in connection with conferences and presentations to investors, analysts and others. Portions of the presentation are attached hereto as Exhibit 99.1.

The investor presentation includes financial information not prepared in accordance with generally accepted accounting principles (“Non-GAAP Financial Measures”). A reconciliation of the Non-GAAP Financial Measures included in the presentation to financial information prepared in accordance with generally accepted accounting principles (“GAAP”), as required by Regulation G, appears in the Appendix to the presentation. The information contained in the presentation is summary information that is intended to be considered in the context of the Company’s Securities and Exchange Commission (“SEC”) filings and other public announcements that it may make, by press release or otherwise, from time to time. The Company undertakes no duty or obligation to publicly update or revise the information contained in the presentation or this report, although it may do so from time to time as its management believes is warranted. Any such updating may be made through the filing of other reports or documents with the SEC, through press releases or through other public disclosure.

The information in this report is being furnished pursuant to Item 7.01 and shall not be deemed to be “filed” for purposes of Section 17 of the Securities Exchange Act of 1934, as amended (the “Exchange Act”), or otherwise subject to the liabilities of that section, nor shall it be deemed to be incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act.

**Item 9.01 — Financial Statements and Exhibits****(d) Exhibits**

<b>Exhibit No.</b>	<b>Description</b>
<a href="#"><u>99.1</u></a>	Turtle Beach Corporation Investor Presentation

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

TURTLE BEACH CORPORATION

Date: March 19, 2019

By: \_\_\_\_\_

/S/ JOHN T. HANSON

**John T. Hanson**  
**Chief Financial Officer, Treasurer and Secretary**



# Investor Presentation

March 2019



## Forward-Looking Information

This presentation includes forward-looking information and statements within the meaning of the federal securities laws. Except for historical information contained in this release, statements in this release may constitute forward-looking statements regarding assumptions, projections, expectations, targets, intentions or beliefs about future events. Statements containing the words "may", "could", "would", "should", "believe", "expect", "anticipate", "plan", "estimate", "target", "project", "intend" and similar expressions constitute forward-looking statements. Forward-looking statements involve known and unknown risks and uncertainties, which could cause actual results to differ materially from those contained in any forward-looking statement. Forward-looking statements are based on management's current belief, as well as assumptions made by, and information currently available to, management. While the Company believes that its expectations are based upon reasonable assumptions, there can be no assurances that its goals and strategy will be realized. Numerous factors, including risks and uncertainties, may affect actual results and may cause results to differ materially from those expressed in forward-looking statements made by the Company or on its behalf. Some of the factors include, but are not limited to, risks related to the Company's liquidity, the substantial uncertainties inherent in the acceptance of existing and future products, the difficulty of commercializing and protecting new technology, the impact of competitive products and pricing, general business and economic conditions, risks associated with the expansion of our business including the implementation of any businesses we acquire, the integration of such businesses within our internal control over financial reporting and operations, our indebtedness, changes in the fair value of our outstanding financial instrument obligations and other factors discussed in our public filings, including the risk factors included in the Company's most recent Annual Report on Form 10-K, Quarterly Report on Form 10-Q and the Company's other periodic reports. Except as required by applicable law, including the securities laws of the United States and the rules and regulations of the Securities and Exchange Commission, the Company is under no obligation to publicly update or revise any forward-looking statement after the date of this release whether as a result of new information, future developments or otherwise. This presentation also contains trademarks and trade names that are property of their respective owners.

## Non-GAAP Financial Measures

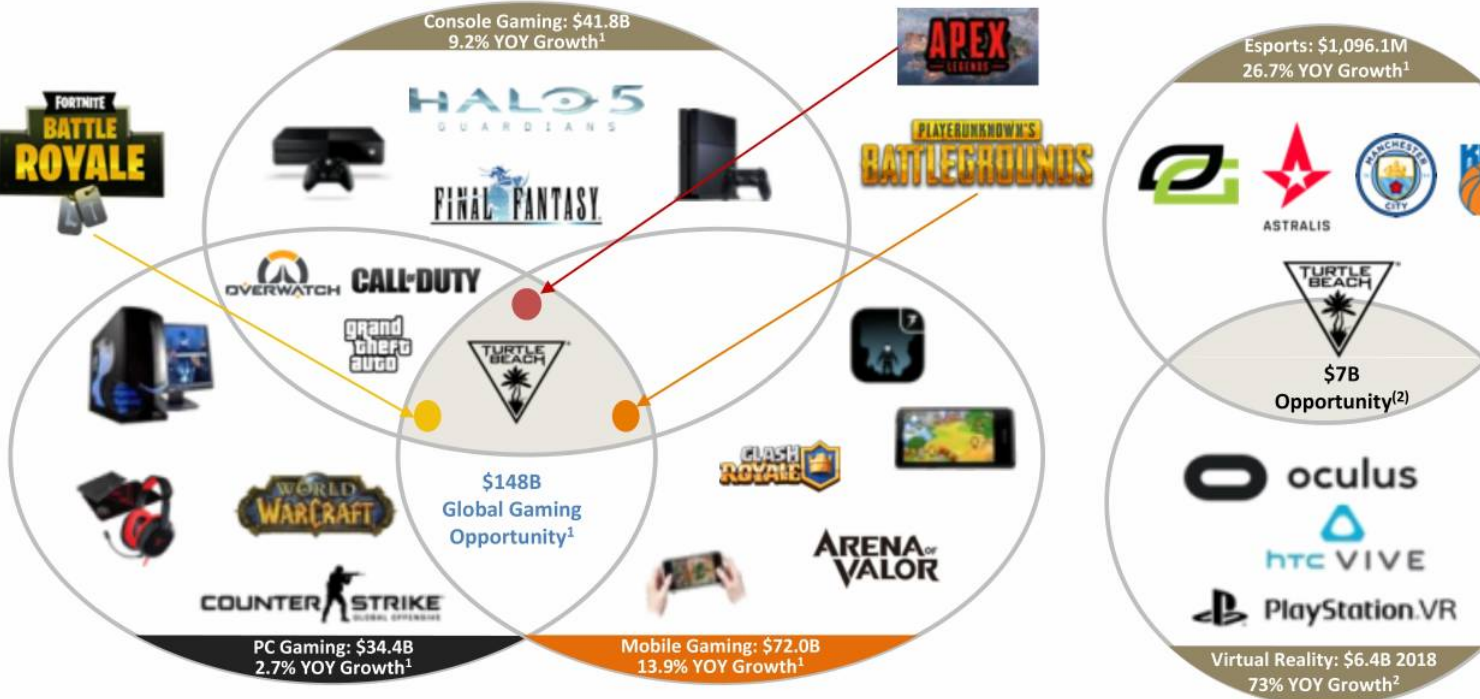
This presentation contains certain financial measures, including adjusted EBITDA, that are not calculated under the standards or rules of U.S. GAAP, which are referred to as "non-GAAP financial measures." These non-GAAP financial measures, as calculated by the Company, are not necessarily comparable to similarly titled measures reported by other companies. Additionally, these non-GAAP financial measures are not measurements of financial performance or liquidity under GAAP and should not be considered an alternative to the Company's financial information determined under GAAP. Management believes that such non-GAAP financial measures, when read in conjunction with the Company's reported results, can provide useful supplemental information for investors analyzing period to period comparisons of the Company's results. The presented non-GAAP financial measures exclude items that management does not believe reflect the Company's core operating performance because such items are outside the control of the Company or are inherently unusual, non-operating, unpredictable, recurring, or non-cash. "Adjusted EBITDA" is defined by the Company as net income (loss) before interest, taxes, depreciation and amortization, stock-based compensation (non-cash), and certain special items that we believe are not representative of core operating performance. The Adjusted EBITDA outlook for the fourth quarter and full year of 2019 has not been reconciled with the Company's net income outlook for the same periods because of the variability, complexity and lack of visibility with respect to certain reconciling items between adjusted EBITDA and net loss, including other income (expense), provision for income taxes and stock-based compensation. These items cannot be reasonably and accurately predicted without the investment of undue time, cost and other resources and, accordingly, a reconciliation of the Company's adjusted EBITDA outlook to its net loss outlook for such periods is not available without unreasonable effort. These reconciling items could be material to the Company's actual results for such periods.

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- Key player in \$148 billion gaming market
- Market leader in gaming headsets – by far
- Strong brand with high consumer loyalty
- Global distribution & partnerships
- Full line of differentiated products
- Critical accessory provider to esports fans & players
- Innovative & valuable patent portfolio
- Expanding into gaming keyboards & mice via ROCCAT
- Expanded growth opportunities going forward



# KEY PLAYER IN \$148B GLOBAL GAMING MARKET



1. Newzoo – Global Games Market Report Q4 January 2019 & Global Esports Market Report 2019  
2. Statista Virtual Reality Worldwide Market Size

## Gaming Headsets Provide...



- High quality microphone for multi-player gaming
- More immersive audio for a better gaming experience
- Competitive advantage in picking up key audio cues
- Privacy of game and chat audio

## They Are Harder & More Differentiated Than Music Headphones

- Durability and comfort for long gaming sessions
- Good audio quality at all price points
- Excellent microphone with easy mute capabilities
- Mid- and high-tier can have unique technologies:
  - Integration with Xbox or PlayStation
  - Dedicated wireless technologies
  - Digital processing of audio
  - Mobile application to control
- Come in many price points from \$20-\$299 with increasing features
- Often with different models for Xbox, PlayStation, PC, Switch

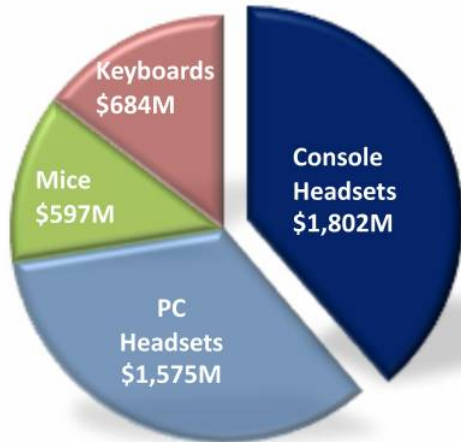


# CONSOLE HEADSETS ARE LARGEST GAMING ACCESSORY SEGMENT



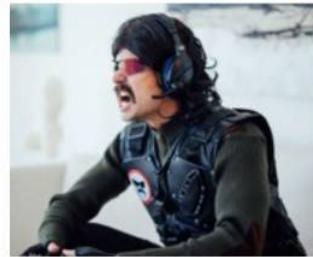
Console Headsets are \$1.8B Addressable Market

Global Gaming Accessory Market \$4,658M<sup>1</sup>



Americas and Europe are over 70% of the market

With over 816M Gamers and 195M esports fans in the Americas and Europe<sup>2</sup>



Sales 80%+ Brick & Mortar Retail Driven<sup>3</sup>



Where Consumers Can Find The Headsets



1. Newzoo Report 2019 Peripheral Market estimates

2. Newzoo 2019 Global Esports and Global Games Market Report QU January

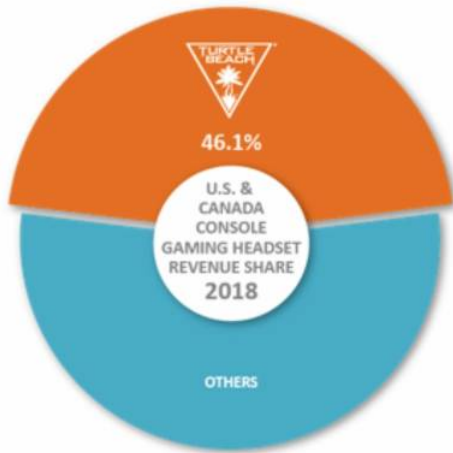
3. Turtle Beach estimates 80%+ of North American console headset sales are via brick & mortar retail

# WE ARE THE LEADER IN CONSOLE GAMING HEADSETS BY FAR



**#1 GAMING HEADSET**  
PROVIDER FOR XBOX & PLAYSTATION

**HIGHER REVENUE SHARE**  
THAN NEXT 4 PLAYERS COMBINED



**WHY & HOW:**

**STRONG BRAND & REPUTATION**  
Among Gamers, Retailers, Gaming Industry

**PRODUCT FOR EVERY GAMER**  
Entry level to Professional

**PRODUCT INNOVATIONS**  
And unique features - Many patents

**280K+ POINTS OF DISTRIBUTION**  
42 Countries

**STRONG PARTNERSHIPS**  
With leading esports teams & influencers

**OVER 10 YEARS EXPERIENCE**  
Gaming Headsets and with Xbox & PlayStation

**77 ISSUED PATENTS**  
38 Pending<sup>1</sup>

**All 5 OF TOP 5 SELLERS**  
OVERALL ARE TURTLE BEACH

**6 OF TOP 10 SELLERS**  
OVERALL ARE TURTLE BEACH

1. Counts only patents related to headsets (not including HyperSound)  
Source: The NPD Group/Retail Tracking Service/Video Games/Dollars/U.S. & Canada/January-December 2018

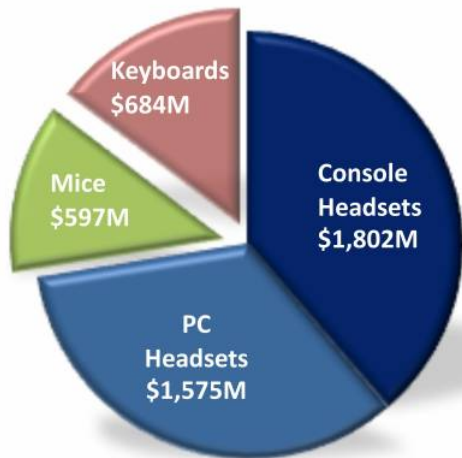
# GREAT PRODUCTS FOR EVERY LEVEL OF CONSOLE GAMER



	ASP	Sample Products	Major Step-Ups	TB Key Features
<b>Esports</b> Core Gamer <i>16+ hours per week</i>	> \$150	 ELITE PRO 2 SUPER AMP ELITE PRO 2 SUPER AMP New 2018 MSRP: \$249.95	Pro-level Headset	<ul style="list-style-type: none"> <li>Professional-grade game &amp; chat audio performance</li> <li>Patented ProSpecs glasses friendly design</li> <li>Cooling gel-infused memory foam ear cushions</li> <li>Bluetooth connectivity w/app-based control</li> <li>Superhuman Hearing</li> <li>Swappable deco-plates</li> </ul>
<b>Enthusiast Gamer</b> <i>7-15 hours per week</i>	\$100 - \$150	 STEALTH 700 STEALTH 700 MSRP: \$149.95	ANC and Bluetooth	<ul style="list-style-type: none"> <li>Windows Sonic &amp; DTS 7.1 surround sound</li> <li>Active noise-cancellation</li> <li>Bluetooth connectivity w/app-based control</li> <li>Superhuman Hearing</li> <li>Synthetic leather ear cushions</li> </ul>
<b>Casual Gamer</b> <i>4-6 hours per week</i>	\$50 - \$100	 STEALTH 600 STEALTH 600 MSRP: \$99.95	Wireless Headset	<ul style="list-style-type: none"> <li>Windows Sonic &amp; TB surround sound</li> <li>Direct wireless connection to Xbox One</li> <li>Superhuman Hearing</li> </ul>
<b>Entry-Level Gamer</b> <i>&lt; 4 hours per week</i>	< \$50	 RECON 200 RECON 200 New 2018 MSRP: \$59.95	Audio Features	<ul style="list-style-type: none"> <li>Audio EQ settings</li> <li>50mm drivers</li> <li>Patented ProSpecs glasses friendly design</li> </ul>
		 RECON 50X RECON 50X MSRP: \$39.95	Amplified Headset	<ul style="list-style-type: none"> <li>Amplified audio with mic monitoring and bass-boost</li> <li>Metal-reinforced headband</li> <li>Memory foam ear cushions</li> </ul>
		 RECON 50P RECON 50P MSRP: \$39.95	Full Headset	<ul style="list-style-type: none"> <li>High-quality 40mm speakers</li> <li>High-sensitivity mic</li> <li>Synthetic leather ear cushions</li> </ul>
		 RECON CHAT RECON CHAT MSRP: \$19.95	Chat Headset	<ul style="list-style-type: none"> <li>Innovative open earcup</li> <li>Reversible left-right design</li> </ul>

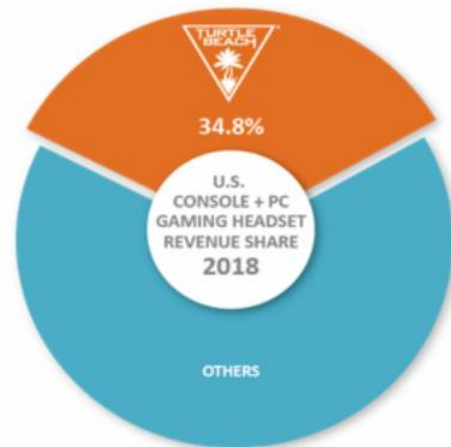
2<sup>nd</sup> Largest Segment In \$4.7B Accessory Market

Global Gaming Accessory Market \$4,658M<sup>1</sup>



Americas and Europe are over 70% of the market







And Have a Dominant, Growing Share of the Combined Markets



1. Newzoo Report 2019 Peripheral Market estimates

Source: The NPD Group, Inc./Retail Tracking Service/Video Games/Console Accessories/Dollars/U.S./January-December 2018  
Source: The NPD Group, Inc., U.S. Retail Tracking Service, PC Headset/PC Microphone, Gaming Designed, Headset Only (No Stand Microphone), Based on Dollars, Jan.-Dec. 2018

# EXPANDED LINE-UP FOR EVERY LEVEL OF PC GAMER

	ASP	Sample Products	Major Step-Ups	TB Key Features
<b>Esports</b>	> \$150	 <i>New 2018</i> MSRP: \$249.95	<b>Pro Quality &amp; Connectivity</b>	<ul style="list-style-type: none"> <li>Professional-grade game &amp; chat audio performance</li> <li>Cooling gel-infused memory foam ear cushions</li> <li>Bluetooth connectivity w/app-based control</li> <li>Magnetic, swappable deco-plates</li> </ul>
<b>Core Gamer</b> <i>16+ hours per week</i>	\$79 - \$99	 <i>New 2018</i> MSRP: \$99.95	<b>Pro Quality</b>	<ul style="list-style-type: none"> <li>Professional-grade game &amp; chat audio performance</li> <li>Removable, patented ProSpecs glasses friendly design</li> <li>Magnetic, swappable deco-plates</li> </ul>
<b>Enthusiast Gamer</b> <i>7-15 hours per week</i>		 MSRP: \$79.95	<b>Wireless</b>	<ul style="list-style-type: none"> <li>Wireless game &amp; chat audio</li> <li>DTS 7.1 Surround Sound</li> <li>Superhuman Hearing</li> </ul>
<b>Casual Gamer</b> <i>4-6 hours per week</i>	\$49 - \$79	 <i>New 2018</i> MSRP: \$79.95	<b>Amplified</b>	<ul style="list-style-type: none"> <li>Amplified audio with mic monitoring</li> <li>EQ Settings</li> <li>50mm drivers</li> </ul>
<b>Entry-Level Gamer</b> <i>&lt; 4 hours per week</i>		< \$49	 <i>New 2018</i> MSRP: \$49.95	<b>Build Quality</b>
		 MSRP: \$39.95	<b>Entry</b>	<ul style="list-style-type: none"> <li>High-quality 40mm speakers</li> <li>High-sensitivity mic</li> <li>Synthetic leather ear cushions</li> </ul>



# WE PARTNER WITH LEADING ESPORTS TEAMS AND INFLUENCERS



OpTic Gaming



ASTRALIS



OUTLAWS



Obey Alliance



KNICKS GAMING



MANCHESTER CITY



Official Audio Partner  
EA Sports  
FIFA 19 Champions Cup



OVERWATCH LEAGUE



KING OF THE HILL



FIFA



YouTube

Ali-A (14+ Million Subs)



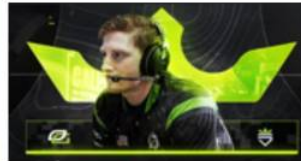
twitch

Dr DisRespect (Face of Twitch)



mixxx

Siefie (#1 on)



YouTube

Scump (2.3+ Million Subs)



twitch

Castro\_1021 (#1 FIFA Streamer)



mixxx

Archonaut (Top 5)

*Titles shown represent games played by our partner esports teams and influencers and do not indicate a partnership with the publisher*

# ROCCAT ACQUISITION

TURTLE BEACH ANNOUNCES AGREEMENT TO ACQUIRE ROCCAT





- Hamburg & Taipei-based provider of PC mice, keyboards, headsets & software with strong brand in Germany
- Full line of mice & keyboards with unique innovations, integrated lighting & associated PC software
- Product & engineering personnel with deep experience & innovations in PC mice & keyboards
- PC experienced sales & marketing personnel including coverage in major Asian countries
- Proforma 2018: ~\$25M net revenues, positive EBITDA & gross margins in mid 30's%<sup>1</sup>

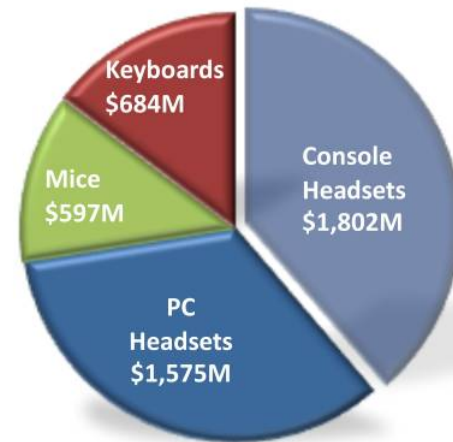


1. Financials are estimated based structure where ROCCAT functions stand-alone vs. today's structure which is highly integrated with distributor/owner



- ✓ Establishes immediate product line & capability in PC keyboards, mice & PC software, plus added headsets
- ✓ Expands our total addressable market (TAM) from \$1.8B to \$4.7B → targeting to build \$100M+ incremental business in PC
- ✓ Leverages mutual strengths in geographies & products across both businesses to drive incremental growth
- ✓ Applies Turtle Beach operational capabilities to ROCCAT
- ✓ Can leverage ROCCAT skills to enter new non-headset categories over time (e.g., controllers)
- ✓ Targeting well over \$30M in ROCCAT-related revenues in 2020 & accretive to EPS/Net Income

Global Gaming Accessory Market \$4,658M



1. Newzoo Report 2019 Peripheral Market estimates

# COMPREHENSIVE COMBINED PRODUCT PORTFOLIO

GLOBAL GAMING ACCESSORY  
MARKET \$4,658M

		Turtle Beach Portfolio <sup>1</sup>	ROCCAT Portfolio <sup>1</sup>
Mice \$597M			<b>9 Mice</b> Including 7 RGB Models \$29 - \$139 MSRP
Keyboards \$684M			<b>8 Keyboards</b> Including 4 RGB Models \$79-\$159 MSRP
PC Headsets \$1,575M		<b>5 Headsets</b> Including 1 USB Wireless Model Including 3 new Atlas models \$39-\$99 MSRP	<b>5 Headsets</b> Including 1 USB/RGB Wireless Model Including 1 Earbud Model \$29-\$119 MSRP
Console Headsets \$1,802M		<b>21 Headsets</b> Including 4 Wireless Models Including 2 Pro Esports Models Including 2 Earbud Models \$19-\$249 MSRP	

1. Reflects the core models, not all SKUs or products are included.  
Source for market sizes: Newzoo Report 2019 Peripheral Market estimates

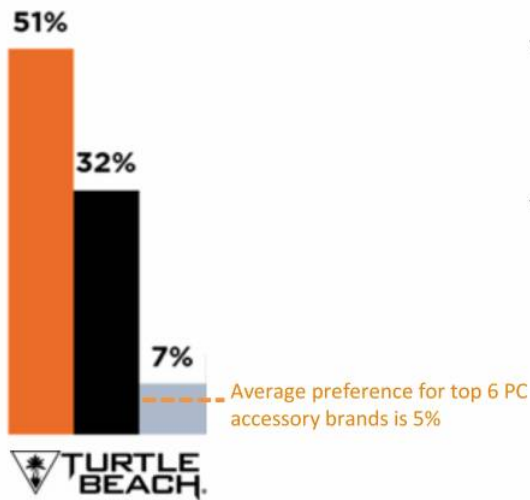
**48 Active Core Models in Portfolio**

■ Awareness ■ Consideration ■ Preference

COUNTRY :

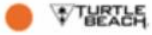


## Purchase Funnel Analysis<sup>1</sup>



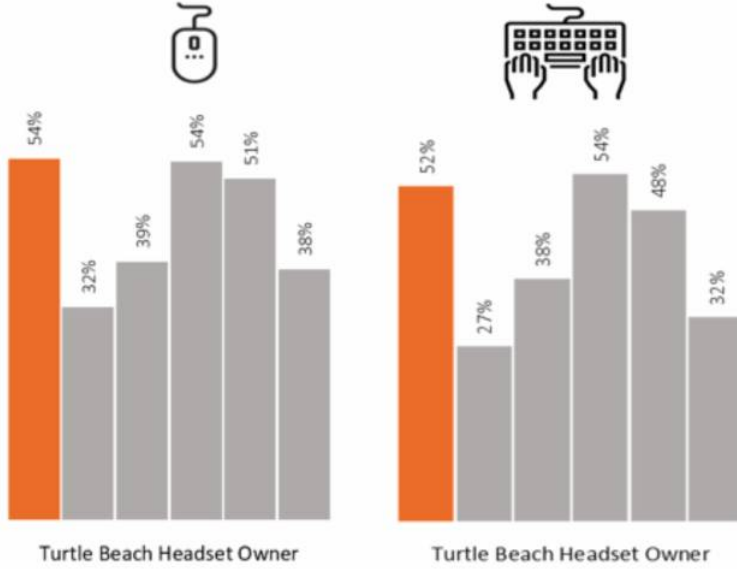
- ✓ Turtle Beach has strong PC headset purchase funnel metrics among competitive core PC gamers in our core markets
- ✓ Among the top PC Headset brands, these metrics rank Turtle Beach as:
  - Tied for 4th in Awareness and Consideration
  - Tied for 2nd in Preference
  - 1st for Preference in the US

1. Purchase Funnel surveys consumers and measures: Awareness – they are aware of the brand, Consideration – they will consider buying, and Preference - they pick one brand as preferred  
Source: ©Newzoo | 2019 Peripheral Brand Tracker | <https://newzoo.com/solutions/standard/consumer-insights/peripheral-brand-tracker/>



● Top 5 Leading PC Accessories Brands

COUNTRY :



## Purchase Funnel Analysis<sup>1</sup>

- ✓ Turtle Beach has strong Purchase Consideration among its large installed base of headset owners in its core markets:
  - Tied for 1st for mice
  - Tied for 2nd for keyboards
  
- ✓ ROCCAT adds purchase funnel strength in Germany, ranking 4th in brand Awareness, Consideration & Preference, among top accessory brands

1. Purchase Funnel surveys consumers and measures: Awareness – they are aware of the brand, Consideration – they will consider buying, and Preference - they pick one brand as preferred  
 Source: ©Newzoo | 2019 Peripheral Brand Tracker | <https://newzoo.com/solutions/standard/consumer-insights/peripheral-brand-tracker/>

<i>Millions</i>	<b>2019<sup>1</sup></b> Partial Year	<b>2020</b>
<b>Revenues</b>	<b>\$20 to 24</b>	<b>Well over \$30</b>
Gross Margin %	<b>25 - 28%</b> <small>Purchase Accounting Impact Q2-Q3</small>	<b>32 - 35%</b>
<b>Operating Expenses</b>		
Cash OpEx (in EBITDA)	\$6 - 7	
Amort/Depr/Stock Comp	~\$2	
One-time Transaction/Integration	~\$3	
<b>EBITDA Impact</b>	<b>Neutral to Positive</b>	<b>Positive</b>
<b>GAAP Net Income Impact</b>	<b>Negative \$6 - 7</b>	<b>Positive</b>

**Fully combine the companies and integrate PC accessories business (PC headsets, keyboards, mice)**

**Build \$100M+ incremental revenue business in PC peripherals**

**Leverage combined skill and global footprint to expand into new gaming categories over time**

1. Reflects guidance effective on March 14, 2019.



TURTLE  
BEACH<sup>®</sup>

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**2018 FINANCIALS AND 2019 OUTLOOK**

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# FULL YEAR FINANCIAL OVERVIEW



	2017	2018	YOY Δ	Commentary
\$ in millions (except per-share data)				
<b>Revenue</b>	<b>\$149.1</b>	<b>\$287.4</b>	<b>93%</b>	Strong market demand & an increase in market share
<b>Gross Margin</b>	<b>34.2%</b>	<b>37.8%</b>	<b>360bps</b>	Favorable product & customer mix, fixed cost leverage & fewer promos
Operating Expenses	\$46.2	\$54.7	18%	Increases in marketing spend for new product launches & revenue-driven, variable-based sales expenses & compensation
Operating Income	\$4.8	\$54.0	\$49.2M	Revenue & margin drivers noted above
Net Income (Loss)	\$(3.2)	\$39.2	\$42.4M	Revenue & margin drivers noted above
<b>EPS Diluted<sup>1</sup></b>	<b>\$(0.26)</b>	<b>\$2.74</b>	<b>\$3.00</b>	Revenue & margin drivers noted above
<b>Adjusted EBITDA<sup>2</sup></b>	<b>\$11.6</b>	<b>\$57.7</b>	<b>\$46.1M</b>	Revenue & margin drivers noted above

1. EPS based on diluted share count of 12.3 million average shares in 2017 and 14.3 million average shares in 2018. See slide 39 for bridge on share count changes.  
 2. See appendix for a reconciliation of non-GAAP measures.

Capitalization			2018 Balance Sheet Improvements
	At 12-31-17	At 12-31-18	
Cash & Equivalents	\$5.2M	\$7.1M	<ul style="list-style-type: none"> <li>Renegotiated term loans and sub-debt in March, reducing interest rates and eliminating certain covenants</li> <li>Extended maturity of term loans, sub-debt and working capital line to 2023</li> <li>Paid off term loans and sub-debt in December</li> <li>Retired Series B Preferred Stock in exchange for shares/warrants</li> <li>Fully repaid Revolver in first quarter of 2019 with operating cash flows</li> </ul>
Debt			
Revolver (asset-based)	\$38.5M	\$37.4M	
Term Loans	\$11.7M	–	
Subordinated Notes	\$21.9M	–	
<b>Total Debt</b>	<b>\$72.1M</b>	<b>\$37.4M</b>	
Series B Preferred Stock <sup>1</sup>	\$18.9m	–	
<b>Leverage Ratio<sup>2</sup></b>	<b>2.1x</b>	<b>0.1x</b>	

1. Retired in April 2018.

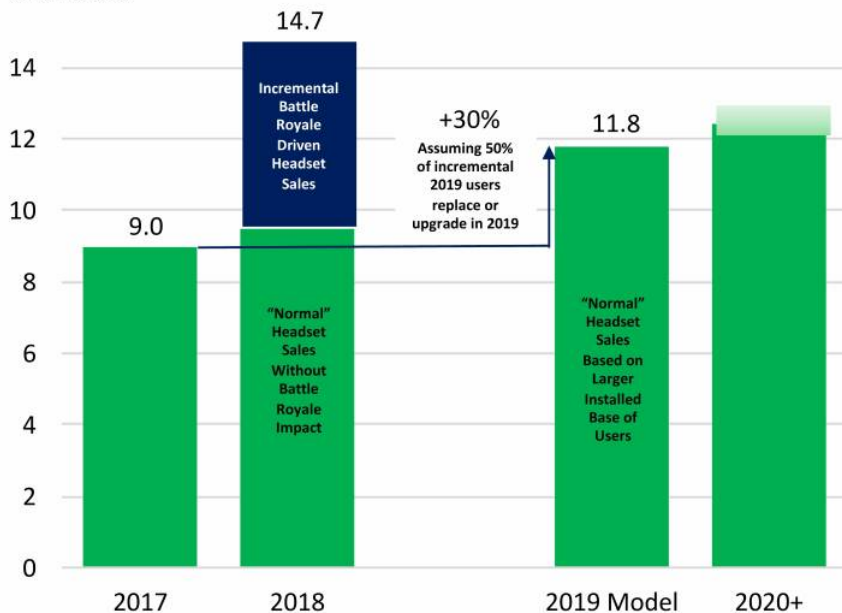
2. Defined as total term loans outstanding and average trailing twelve month revolving debt, divided by consolidated trailing twelve month adjusted EBITDA.



## Simplified Market Model<sup>1</sup>

US & Canada Console Gaming Headset Sell-Through

Millions of Units



Installed base of console headset users grew significantly in 2018 driven by Battle Royale games

Recent survey results indicate consumer intent to upgrade/replace <24 month cycle (with wide distribution around that average)

Biggest drivers of potential increase in 2019 model estimates are:

- Faster upgrade/replace cycle among new headset users
- Higher than expected continued influx of new headset users
- Stronger slate of Q4 games or major games going "free"

Biggest drivers of potential decrease in 2019 model estimates are:

- Slower upgrade/replace cycle among new headset users
- Weaker slate of Q4 games than expected
- Market slow down due to new console rumors/announcements

Market Sell-In Revenues (sales) will vary from sell-through units based on channel inventory adjustments to hold weeks-of-stock (ASP of product sales)

<sup>1</sup> This is highly simplified market model to illustrate overall dynamics - actual market dynamics are much more complex than shown  
Source: The NPD Group/Retail Tracking Service/Video Games/Dollars/U.S. & Canada

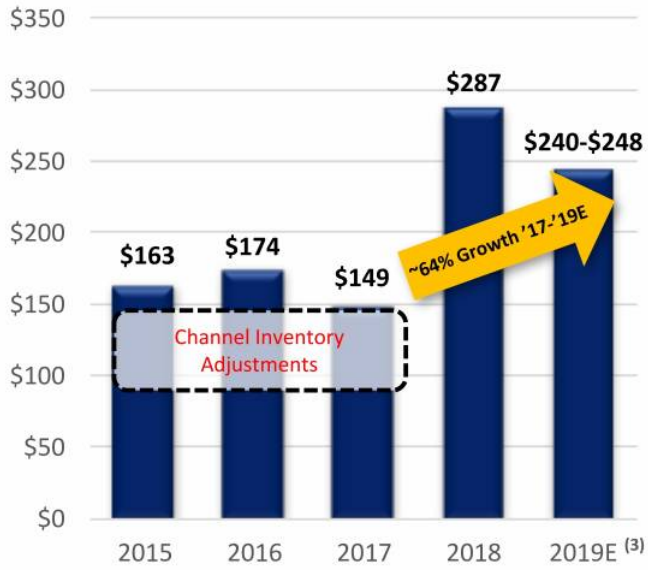
	Q1-19	2019	Commentary & Assumptions
<b>Net Revenue</b>	~\$42M	\$240-\$248M	Number of new gaming headset users returns to more normal rate; 2019 includes ~8 months' of revenue from ROCCAT (estimated to be \$20-\$24M)
<b>Gross Margin</b>	~32%	33%-34%	Reduced operating leverage, increases in promotional allowances & one-time ROCCAT charges
<b>GAAP EPS</b>	~\$0.02	\$0.70-\$0.90	\$10-12M incremental OpEx for PC headsets & ROCCAT plus estimated \$3M in transaction costs, 10% tax rate
<b>Adj. EPS<sup>2</sup></b>	~\$0.05	\$0.90-\$1.10	
<b>Diluted Shares</b>	~16.5M	~16.6M	
<b>Adj. EBITDA</b>	~\$3M	\$27-\$31M	Higher promotional allowances related to new products, increased marketing spend, PC & ROCCAT investments

1. Guidance effective on March 14, 2019.

2. Excludes impact of mark-to-market adjustments associated with the retirement of the Company's Series B preferred stock in April 2018. Also exclude transaction & integration costs related to the acquisition of ROCCAT, currently estimated to be ~\$0.6M in Q1-19 & ~\$3M in 2019.

# REVENUE PROFILE

**Company Revenues <sup>(1)</sup>**  
Millions



**Company Product Retail Sell-Through in US & Canada Ma**  
Millions



1. Company net revenues = wholesale revenues so not directly comparable to retail revenues in the chart on the right – shown just for perspective given channel inventory impacts on company net revenues.  
 2. The NPD Group/Retail Tracking Service/Video Games/Dollars/U.S. & Canada/CY2015, CY2016, CY2017, CY2018, and Trailing Twelve Months Mar 2018-Feb 2019.  
 3. Guidance effective on March 14, 2019.

## Adjusted EBITDA<sup>1</sup>

Millions



1. See appendix for a reconciliation of non-GAAP measures.  
 2. Guidance effective on March 14, 2019.

### 2016:

Returned headset business to profitability. Converted HyperSound to licensing model. Entered esports, VR, streaming mic categories.

### 2017:

Focused on core headset business and continued profitability improvements. Positioned the Company for improved balance sheet and loan terms. Laid groundwork for 2018+ growth initiatives.

### 2018:

Continued to deliver increased profitability in headset business. Lowered cost and paid off debt. Made select investments to drive future growth.

### 2019 & Beyond:

Hold position in console headsets. Enter PC headsets in our core markets. Enter PC headsets in China/Asia. Add keyboards and mice. Add software and services differentiation across hardware.

# STRONG FREE CASH FLOW GROWTH

## Free Cash Flow<sup>1</sup> Millions



1. Free cash flow defined as consolidated adjusted EBITDA less capital expenditures, less cash interest.  
2. Estimated based on guidance effective on March 14, 2019.

### Strong free cash flow generation...

Positioned the Company to amend and improve debt agreements in March and pay off all remaining long-term debt in January

Enable company to pursue growth investment PC headsets in 2018 and recently agree to acquire ROCCAT

# LONG-TERM FINANCIAL TARGETS

Metric	Target
Revenue \$	10-20% CAGR
Gross Margins %	Mid 30s'
EBITDA \$	15-30% CAGR

Maintain dominant position in Console gaming headsets

Drive growth in PC gaming headsets, keyboards, and mice (leveraging ROCCAT)

Maintain disciplined spending with investments for growth

Leverage brand, skills, and global footprint to enter new categories over time (organic and M&A)

## KEY TAKEAWAYS

- #1 console gaming headset brand with leading share based on innovative product portfolio for all levels of gamers
- Competing in the largest portion of a \$4.7B global market in gaming peripherals
- Disruptive, cutting-edge technologies & patents
- Strong market share gains in a healthy overall market
- Healthy balance sheet with long-term debt paid off
- Leveraged the above to invest in growth opportunities like PC headsets & ROCCAT, adding \$2.9B to our TAM





**HEAR EVERYTHING.  
DEFEAT EVERYONE.™**

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TURTLE  
BEACH

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**APPENDIX**

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## EXPERIENCED BOARD OF DIRECTORS



**Ron Doornink**  
*Chairman*

- Former Chairman & CEO of Activision Publishing (NASDAQ: ATVI)
  - Operating partner of Stripes Group, LLC
  - Founder & principal of Erasmus Equity Investments
- 



**Juergen Stark**  
*CEO & Director*

- COO of Motorola Mobility's mobile business
  - 10 years as Principal at McKinsey & Company, Inc.
  - MBA, Harvard Business School
- 



**William Keitel**  
*Director*

- Former CFO of Qualcomm Incorporated (NASDAQ: QCOM)
  - During his time at the company grew revenues from ~\$800M to ~\$25B
  - Held senior financial roles at Nortel (OTC: NRTLQ) & Pepsico (NYSE: PEP)
- 



**Dr. Andrew Wolfe, PhD**  
*Director*

- Founder & principal of Wolfe Consulting
  - Former Chief Technology Officer for SONICblue, Inc.
  - B.S.E.E. in Electrical Engineering & Computer Science, Johns Hopkins; Ph.D. in Computer Engineering, Carnegie Mellon
- 



**Gregory Ballard**  
*Director*

- General partner with Eleven Ventures
  - Former senior VP for mobile & social games at Warner Bros.
  - Former CEO of Glu Mobile, former board member with DTS
-

# EXPERIENCED MANAGEMENT TEAM



- COO of Motorola Mobility's mobile business
- 10 years as principal at McKinsey & Company



**Juergen Stark**  
CEO



- 20+ years in consumer electronics
- 12 years at Plantronics engineering audio headsets



**Joe Stachula**  
CTO & VP Development



- EVP & CFO at Dialogic
- CFO at One Communications Corp



**John Hanson**  
CFO



- 20+ years of brand, consumer & retail marketing experience
- Past experience at ESPN, Fleer Trading Cards & National Media Group



**Andrew Lilien**  
VP of Marketing



- Led headset transition as VP of business planning & strategy
- 17 years with Motorola in product management, operations, quality & customer relations



**Cris Keirn**  
SVP, Global Sales



- Former Sr. Director, Global Supply Chain Operations for HP
- 22 years of supply chain management with Motorola, On Semiconductor, HP, Cisco



**Jose Rosado**  
VP Global Operations



- 20+ years in the Consumer Electronics industry
- Previously with Sony leading television portfolio planning & development, product marketing



**Matt Seymour**  
VP, Product Management



- 20+ years of logistics, transportation & operations experience
- 11+ years at Turtle Beach

**Scott Rankin**  
VP Global Logistics



- 5 years with I-Flow, a Kimberly-Clark Health Care Company
- 13 years with Morris Polich & Purdy law firm



**Megan Wynne**  
General Counsel

<b>Weighted average diluted shares outstanding – Q4 2017</b>	<b>12,364</b>
Weighted average common shares issued in exchange for Series B preferred stock	1,307
Weighted average common shares issued upon exercise of stock options and warrants	594
Incremental dilutive effect of outstanding stock options and restricted stock	1,074
Incremental dilutive effect of outstanding warrants <sup>1</sup>	874
<b>Weighted average diluted shares outstanding – Q4 2018</b>	<b>16,213</b>
<b>Weighted average diluted shares outstanding – 2018</b>	<b>14,289</b>
<b>Estimated weighted average diluted shares outstanding – 2019</b>	<b>16,600</b>

1. Includes 550,000 fully-funded warrants issued in connection with the exchange for Series B preferred stock and warrants held by Stripes

# GAAP TO ADJUSTED EBITDA RECONCILIATION – THREE MONTHS ENDED DECEMBER 31, 2018



	Three Months Ended December 31, 2018					
	As Reported	Adj Depreciation	Adj Amortization	Adj Stock Commensation	Other (1)	Adj EBITDA
Net Revenue	\$ 111,319	\$ —	\$ —	\$ —	\$ —	\$ 111,319
Cost of Revenue	68,428	(260)	—	111	—	68,279
<b>Gross Profit</b>	<b>42,891</b>	<b>260</b>	<b>—</b>	<b>(111)</b>	<b>—</b>	<b>43,040</b>
Operating Expense	17,427	(750)	(73)	(579)	—	16,025
<b>Operating income (loss)</b>	<b>25,464</b>	<b>1,010</b>	<b>73</b>	<b>468</b>	<b>—</b>	<b>27,015</b>
Interest expense	979					
Other non-operating expense (income), net	(1,104)				3,119	2,015
Earnings before income tax expense	25,589					
Income tax expense	975					
<b>Net income</b>	<b>\$ 24,614</b>				<b>Adjusted EBITDA</b>	<b>\$ 25,000</b>

(1) Other includes unrealized gain (loss) on financial instrument obligation.

**GAAP TO ADJUSTED EBITDA RECONCILIATION – YEAR ENDED  
DECEMBER 31, 2018**



	Year Ended December 31, 2018					
	As Reported	Adj Depreciation	Adj Amortization	Adj Stock Compensation	Other (1)	Adj EBITDA
Net Revenue	\$ 287,437	\$ —	\$ —	\$ —	\$ —	\$ 287,437
Cost of Revenue	178,738	(627)	—	(289)	—	177,822
<b>Gross Profit</b>	<b>108,699</b>	<b>627</b>	<b>—</b>	<b>289</b>	<b>—</b>	<b>109,615</b>
Operating Expense	54,658	(3,327)	(303)	(1,588)	—	49,440
<b>Operating income (loss)</b>	<b>54,041</b>	<b>3,954</b>	<b>303</b>	<b>1,877</b>	<b>—</b>	<b>60,175</b>
Interest expense	5,335					
Other non-operating expense (income), net	7,779				(5,291)	2,488
Earnings before income tax expense	40,927					
Income tax expense	1,737					
<b>Net income</b>	<b>\$ 39,190</b>				<b>Adjusted EBITDA</b>	<b>\$ 57,687</b>

(1) Other includes unrealized gain (loss) on financial instrument obligation.

# GAAP TO ADJUSTED EBITDA RECONCILIATION – THREE MONTHS ENDED DECEMBER 31, 2017



	Three Months Ended December 31, 2017					
	As Reported	Adj Depreciation	Adj Amortization	Adj Stock Compensation	Other (2)	Adj EBITDA
Net Revenue	\$ 79,696	\$ —	\$ —	\$ —	\$ —	\$ 79,696
Cost of Revenue	49,748	(99)	—	—	120	49,769
<b>Gross Profit</b>	<b>29,948</b>	<b>99</b>	<b>—</b>	<b>—</b>	<b>(120)</b>	<b>29,927</b>
Operating Expense	13,969	(975)	(89)	(243)	(24)	12,638
<b>Operating income (loss)</b>	<b>15,979</b>	<b>1,074</b>	<b>89</b>	<b>243</b>	<b>(96)</b>	<b>17,289</b>
Interest expense	2,199					
Other non-operating expense (income), net	54					54
Earnings before income tax benefit	13,726					
Income tax benefit	(505)					
<b>Net income</b>	<b>\$ 14,231</b>					<b>Adjusted EBITDA \$ 17,235</b>

(2) Other includes business transition costs and restructuring charges.

**GAAP TO ADJUSTED EBITDA RECONCILIATION – YEAR ENDED  
DECEMBER 31, 2017**



	Year Ended December 31, 2017					
	As Reported	Adj Depreciation	Adj Amortization	Adj Stock Compensation	Other (2)	Adj EBITDA
Net Revenue	\$ 149,135	\$ —	\$ —	\$ —	\$ —	\$ 149,135
Cost of Revenue	98,132	(578)	—	66	79	97,699
<b>Gross Profit</b>	<b>51,003</b>	<b>578</b>	<b>—</b>	<b>(66)</b>	<b>(79)</b>	<b>51,436</b>
Operating Expense	46,205	(3,496)	(348)	(1,496)	(533)	40,332
<b>Operating income (loss)</b>	<b>4,798</b>	<b>4,074</b>	<b>348</b>	<b>1,430</b>	<b>454</b>	<b>11,104</b>
Interest expense	7,916					
Other non-operating expense (income), net	(463)					(463)
Loss before income tax expense	(2,655)					
Income tax expense	593					
<b>Net loss</b>	<b>\$ (3,248)</b>					<b>Adjusted EBITDA \$ 11,567</b>

(2) Other includes business transition costs and restructuring charges.



## GAAP TO ADJUSTED EBITDA RECONCILIATION



	December 31, 2018	December 31, 2017	December 31, 2016	December 31, 2015
<b>Consolidated</b>				
<b>Net Income (Loss)</b>	<b>39,190</b>	<b>(3,248)</b>	<b>(87,182)</b>	<b>(82,907)</b>
Depreciation	3,954	4,075	5,066	5,901
Amortization of intangibles	303	349	4,128	2,015
Interest	5,335	7,916	7,447	5,099
Taxes	1,737	593	(387)	2,393
Stock Compensation	1,877	1,430	3,960	5,897
Restructuring Expense	-	533	664	399
Goodwill Impairment	-	-	63,236	49,822
Business Transaction Expense	-	(79)	7,079	-
Unrealized loss on financial instrument obligation	5,291	-	-	-
<b>Adj EBITDA</b>	<b>57,687</b>	<b>11,567</b>	<b>4,011</b>	<b>(11,381)</b>

